



SHELL HOUDINI ECC PROJECT  
Pulau Ular

**Safety Is Job #1**

The CB&I Lummus – TOYO JV Project Management Team  
hereby awards

**OUTSTANDING CONTRIBUTION TO SAFETY**

for July 2008 to

**Phlaengsorn Theerayuth**

Foreman

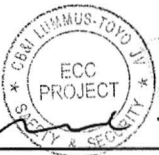
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Balance Eng'g & Construction Pte. Ltd.



*For commendable LEADERSHIP and DEDICATED PROFESSIONALISM  
in the promotion of world-class safety excellence.  
A ROLE MODEL worth emulating by his peers.*

  
Johan Van Der Merwe  
Team ECC HSSE Manager



  
Yoshiki Takeuchi  
Team ECC Construction Director



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