

ASSOCIATION OF PROCESS INDUSTRY

(Formally Known As Process Industry Contractors' Association Singapore) (Registered with the Registry of Societies since 1997)

THIS CERTIFIES THAT

MS Balanced Engineering & Construction Pte Ltd

has fulfilled the requirements set out by the Constitution

and was admitted as a **Corporate** Member

by the Membership Committee

President

Date of Admission:

1 Nov 2003

Membership No:

C0302/2003



