



SHELL HOUDINI ECC PROJECT
Pulau Ular, Singapore



Joint V.C.C. of a partnership between
CB&I and Lummus for a JV project

The CB&I Lummus – TOYO JV Project Management Team

SAFETY MILESTONE AWARD

to

BALANCE ENGINEERING & CONSTRUCTION PTE LTD

for their contribution to the ECC Project
achievement of

10,000,000

CONSTRUCTION EXPOSURE HOURS

Without Lost Time Injury
November 2008

Safety Is Job #1

David Moxham
Construction Manager, SEPL

Shoji Koshikawa
JV Deputy Project Director