



SHELL HOUDINI ECC PROJECT
Pulau Ular, Singapore



The CB&I Lummus – TOYO JV Project Management Team

SAFETY MILESTONE AWARD

to

BALANCED ENGINEERING & CONSTRUCTION PTE LTD

for their contribution to the ECC Project
achievement of

15,000,000

CONSTRUCTION EXPOSURE HOURS

Without Lost Time Injury
January 2009

David Moxham
Construction Manager, SEPL

Safety Is Job #1

Akinori Yasuda
JV Construction Director