



**SHELL HOUDINI ECC PROJECT**  
Pulau Ular, Singapore



The CB&I Lummus – TOYO JV Project Management Team

**SAFETY MILESTONE AWARD**

to

**BALANCED ENGINEERING & CONSTRUCTION PTE LTD**

for their contribution to the ECC Project  
achievement of

**25,000,000**

**CONSTRUCTION EXPOSURE HOURS**

Without Lost Time Injury  
2 June 2009

David Moxham  
Construction Manager, SEPL

**Safety Is Job #1**

Akinori Yasuda  
JV Construction Director